

[Q114-Q134 Pass PMI Disciplined Agile Senior Scrum Master (DASSM) Exam Exam in First Attempt Guaranteed Updated Dump from ExamcollectionPass!

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NO.114 Your team wants to work in an Agile manner and has been asked to provide a cost estimate for the project even though management recognizes that the requirements will evolve overtime. Which process goal is most likely to offer potential techniques to address this?

- * Project Management
- * Plan the Release
- * Explore Scope
- * Address Changing Stakeholder Needs

NO.115 DevOps refers to:

- * Automating the testing effort in the team
- * Creating a smooth flow of work from development to operations
- * Involving operational teams in the development work
- * Using development team members to solve operational problems

DevOps in the Disciplined Agile framework refers to a set of practices and tools aimed at creating a seamless integration of development and operations to enable continuous delivery and integration. Option (B),

Creating a smooth flow of work from development to operations, correctly captures the essence of DevOps.

This practice involves automating workflows, improving collaboration between development and operations teams, and ensuring that software changes can be deployed to production reliably and frequently.

Options A, C, and D do not fully encompass the concept of DevOps in the Disciplined Agile context. While automating testing (A) and involving operational teams in development (C) are parts of DevOps, they are not the complete definition. Using development team members to solve operational problems (D) is not the primary focus of DevOps; instead, the aim is to create a collaborative environment where both development and operations teams work together effectively.

Thus, the correct answer is (B) as it represents the overarching goal of DevOps in a DA context, which is to facilitate a smooth, efficient flow from development to operations, enabling rapid and reliable software delivery.

NO.116 Which of the following is one of the 4 views of Disciplined Agile?

- * Mindset
- * Enterprise
- * Technology
- * Goals

Disciplined Agile (DA) describes four views that provide a comprehensive understanding of how to apply Agile and Lean strategies across an organization. One of these views is the Mindset.

The Mindset view refers to the beliefs, attitudes, and behaviors that are foundational to successful agile practices within an organization. DA Mindset includes principles, promises, and guidelines that help teams understand how to make agile approaches

work effectively in their specific context. It encompasses core values such as delighting customers, being pragmatic, and optimizing flow across the entire value stream, as well as fostering a culture of learning and adapting.

By focusing on the Mindset view, DA ensures that everyone in the organization—from team members to senior leaders—aligns with these shared principles and values, which is crucial for achieving sustainable agility and continuous improvement.

The other views in DA are the People view (understanding roles and responsibilities), the Flow view (focusing on end-to-end value delivery), and the Practices view (choosing appropriate agile practices and processes).

NO.117 Who is responsible for making sure the daily coordination meeting happens?

- * Team manager
- * Team members
- * Project Manager
- * Team Lead

The Team Lead, in Disciplined Agile, is responsible for ensuring that the daily coordination meeting (often known as the daily stand-up) happens. While team members participate in the meeting and are responsible for their coordination, the Team Lead facilitates the process and ensures that it takes place consistently. This role helps maintain the cadence and discipline of the daily coordination meeting.

NO.118 What are two of the ways that Disciplined Agile provides a solid foundation for business agility?

- * Creates awesome teams that foster joy.
- * Defines a framework for agility at scale.
- * Enforces adherence to organizational standards.
- * Describes the trade-offs associated with a range of options.

NO.119 Your team wants to better align and work with the people in your marketing department. Which process goal is most likely to offer potential techniques to address this?

- * Address Risk
- * Explore Scope
- * Coordinate Activities
- * Sales and Marketing

The process goal Coordinate Activities is most likely to offer potential techniques for aligning and working more effectively with people in the marketing department. In Disciplined Agile, Coordinate Activities focuses on how teams can effectively collaborate both internally and externally with other departments or stakeholders. This goal includes strategies for synchronizing work, managing dependencies, and establishing communication channels, which are essential for ensuring alignment with the marketing department and facilitating cross-functional collaboration. Other options such as Address Risk; or Explore Scope; do not directly relate to inter-departmental coordination, while Sales and Marketing; is not a specific process goal within the Disciplined Agile framework.

NO.120 A team is about to begin work on a project that will face rapidly changing with releases only every six months or so. The team does not have an agile mindset, and does not want to release often. Which lifecycle should the scrum master select?

- * Agile
- * Traditional
- * Program
- * Lean

NO.121 The desire of senior management to evolve your organization to be more responsive to changes in your marketplace or environment is best captured by which concept?

- * Increased collaboration
- * Guided continuous improvement (GCI)

- * Disciplined Agile
- * Business agility

NO.122 If you can measure only one thing you should measure the cost of delay. This is reflected in which of the following principles of DA?

- * Keep workloads within capacity
- * Accelerate value delivery
- * Collaborate proactively
- * Optimize flow

NO.123 In a complex adaptive system, understanding the individual parts does not automatically convey a perfect understanding of the whole system's behavior Y/N?

- * Yes
- * No

Yes: In a complex adaptive system, understanding the individual parts does not automatically convey a perfect understanding of the whole system's behavior. Complex adaptive systems, such as those found in Agile development environments, are characterized by intricate interdependencies and dynamic interactions among components. The behavior of the system as a whole emerges from these interactions, and cannot be fully predicted or understood solely by analyzing the individual parts. This is why Disciplined Agile encourages looking at the bigger picture and understanding how different elements influence each other within the larger organizational context.

NO.124 Identify three principles of the Disciplined Agile mindset. (Choose three)

- * Delight customers.
- * Be a servant leader.
- * Enterprise awareness.
- * Accelerate delivery.
- * Be pragmatic.

NO.125 Which of the following is one of the process goals in the transition stage?

- * Produce a potentially consumable solution
- * Develop common vision
- * Ensure production readiness
- * Address risk

NO.126 Which of the following is NOT an important part of improving the WoW for a team?

- * Do the best you can
- * Stick to a method once you discover it
- * Always try to get better
- * Start where you are

An important part of improving the Way of Working (WoW) for a team is to continuously evolve and adapt processes, tools, and practices to better fit the team's needs and context. "Stick to a method once you discover it" contradicts the Disciplined Agile principle of continuous improvement. Instead, teams are encouraged to always try to get better (C), do the best they can (A), and start where they are (D) while continuously exploring new and more effective ways of working. Thus, Option B is not an important part of improving the WoW.

NO.127 Which of the following is not one of the reasons that Disciplined Agile teams practice transparency?

- * Everybody knows what is happening
- * It improves team morale
- * It delays breaking bad news to customers
- * Customers appreciate and expect transparency

NO.128 Your team wants to better align and work with the people in your marketing department. Which process goal is most likely to offer potential techniques to address this?

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- * Explore Scope
- * Coordinate Activities
- * Sales and Marketing

NO.129 What are the Disciplined Agile principles that best address the need to consider the bigger picture?

- * Context Counts and Delight Customers
- * Enterprise Awareness and Context Counts
- * Delight Customers and Optimize Flow
- * Optimize Flow and Enterprise Awareness

NO.130 Which role on the delivery team builds the product right.

- * Team Member
- * Team Lead
- * Product Owner
- * Architecture Owner

In the Disciplined Agile (DA) framework, the role of Team Member is primarily responsible for building the product right. Team members, who possess the necessary skills and expertise, work collaboratively to develop, test, and deliver the solution according to the agreed-upon requirements and standards. While the Team Lead (B) facilitates the process and the Product Owner (C) ensures the right product is being built by prioritizing features and managing the backlog, it is the Team Members who actually perform the development work. The Architecture Owner (D) ensures the architectural integrity of the solution but is not solely responsible for building the product itself.

Top of Form

Bottom of Form

NO.131 Which is not a feature of a user story?

- * Achievable
- * Estimable
- * Testable
- * Negotiable

NO.132 Which of the following is a TRUE statement in the context of roles in Disciplined Agile?

- * The team members are expected to be highly specialized
- * A person may take on more than one role in a team
- * The Product owner is the facilitator and process coach
- * The Team lead helps the team discover the technical roadmap

In the context of roles in Disciplined Agile (DA), it is true that a person may take on more than one role within a team. DA promotes flexibility and adaptability in team roles, allowing team members to wear multiple hats depending on their skills and the team's needs. Option A (highly specialized team members) contradicts DA's principle of cross-functional teams. Option C incorrectly assigns the facilitator role to the Product Owner, and Option D does not accurately describe the Team Lead's responsibilities in DA.

NO.133 What kind of metrics are favored in Disciplined Agile projects according to the Disciplined agile manifesto and principles?

- * Automated measures helping to make data driven decisions
- * Subjective measures more than objective measures

- * Scalar measures over trend indicators
- * Individual measures over team measures

NO.134 One of the major challenges that agile teams face with Procurement processes is that:

- * The procurement processes are often not agile enough
- * Vendors often fail to comply with contracts
- * Agile teams prefer to work with in-house teams
- * Contracting is not required on agile project

A major challenge that agile teams face with Procurement processes is that these processes are often not agile enough. Traditional procurement practices can be bureaucratic, slow, and rigid, making it difficult for Agile teams to respond quickly to changes, integrate new vendors, or adjust to new requirements. Agile teams need flexible procurement processes that allow for iterative and incremental development, quick onboarding of vendors, and adaptive contracting mechanisms.

Options B (vendor compliance), C (preference for in-house teams), and D (no contracting) are not typically the primary challenges Agile teams face with procurement.

References:

- * PMI's Disciplined Agile Senior Scrum Master (DASSM) curriculum materials.
- * Choose Your WoW! A Disciplined Agile Delivery Handbook for Optimizing Your Way of Working (WoW), PMI.

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